



Protocol governing the relationship between Enfield Health and Wellbeing Board (HWBB), Enfield Safer Stronger Communities Board (SSCB), Enfield Safeguarding Children Board (ESCB) and Enfield Safeguarding Adults Board (ESAB)

This protocol sets out the distinct roles and responsibilities of the Enfield Health and Wellbeing, Enfield Safer Stronger Communities Board, Enfield Safeguarding Children and Enfield Safeguarding Adults Boards, the interrelationships between them in terms of safeguarding and wellbeing and the means by which effective co-ordination and coherence between the Boards will be secured.

Purpose of Health and Wellbeing Boards

Health and Wellbeing Boards were established by the Health and Social Care Act 2012. They are intended to be a forum where key leaders from the health and care system work together to improve the health and wellbeing of their local population and reduce health inequalities.

Board members are expected to collaborate to understand their local community's needs, agree priorities and encourage commissioners to work in a more joined up way. As a result, patients and the public should experience more joined-up services from the NHS and local councils in the future. In summary, the role of the Health and Wellbeing Board is to:

- Undertake a Joint Strategic Needs Assessment (JSNA) and develop a Joint Health and Wellbeing Strategy for how these needs can best be addressed in a co-ordinated, planned and measurable way.
- Bring strategic influence to bear over commissioning decisions across health, public health and social care through the Joint Health and Wellbeing Strategy.
- Strengthen democratic legitimacy by involving democratically elected representatives and patient (Healthwatch) representatives in commissioning decisions alongside commissioners across health and social care.
- Provide a forum for challenge and discussion.
- Through undertaking the JSNA, drive local commissioning of health care, social care and public health and create a more effective and responsive local health and care system.

More information on the Enfield Health and Wellbeing Board can be accessed through this link: http://www.enfield.gov.uk/healthandwellbeing/info/2/health_and_wellbeing_board

The Purpose of Safeguarding Boards

Enfield Safeguarding Children Board (ESCB)

The key objectives of the ESCB are compliant with those set out in *Working Together to Safeguard Children 2013*:

- To co-ordinate local work to safeguard and promote the well-being of children;
- To ensure the effectiveness of that work.

Safeguarding and promoting the welfare of children is defined as:

- Protecting children from maltreatment
- Preventing impairment of children's health or development
- Ensuring that children are growing up in circumstances consistent with the provision of safe and effective care
- Taking action to enable all children to have the best outcomes.

The role of the ESCB is to scrutinise and challenge the work of agencies both individually and collectively.

More information on Enfield Safeguarding Children Board can be accessed through this link: www.enfieldscb.org

Enfield Safeguarding Adults Board (ESAB)

Safeguarding Adult Boards are not currently statutory bodies but this is likely to change with the passage of the forthcoming Care Bill. Currently Boards operate within the framework promoted by *No Secrets* which was published by the Department for Health and the Home Office in March 2000 and by *Safeguarding Adults* which was published by the then Association of Directors of Social Services in October 2005.

The focus of the work of Safeguarding Adults Board is 'vulnerable' adults. The forms of abuse which the Board aims to prevent and address are: physical abuse, sexual abuse, psychological abuse, financial or material abuse, neglect or acts of omission, discriminatory abuse.

The ESAB has identified agreed objectives and priorities for its work which include clear policy, procedural and practice arrangements, mechanisms to secure coordination of activities between agencies, the provision of training and workforce development in support of safeguarding and quality assurance and performance management arrangements to test the effectiveness of safeguarding and the impact of the Board.

More information on Enfield Safeguarding Adults Board can be accessed through this link: http://www.enfield.gov.uk/info/1000000562/safeguarding_adults/1617/safeguarding_adults_board

Role of the Director of Schools and Children's Services

The Director of Schools and Children's Services, under Section 18 of the Children Act 2004, has responsibility for ensuring that the local authority meets their specific duties to organise and plan services and to safeguard and promote the welfare of children

Requirement for effective communication and engagement between the Boards

Safeguarding is everyone's business. As such, all key strategic plans, whether formulated by individual agencies or by partnership forums, should include safeguarding as a cross-cutting theme. This is to ensure that existing strategies and service delivery, as well as emerging plans for change and improvement, include effective safeguarding arrangements that ensure that all people of Enfield are safe and their well-being is protected. The two Safeguarding Boards have a responsibility to scrutinise and challenge these arrangements.

The Health and Wellbeing Strategy will become a key commissioning strategy for the delivery of services to children and adults across Enfield and so it is critical that in drawing up, delivering and evaluating the strategy there is effective interchange between Enfield Health and Wellbeing Board and the two Safeguarding Boards.

Specifically, there need to be formal interfaces between the Health and Wellbeing Board and the Safeguarding Boards at key points including:

- The needs analyses that drive the formulation of the annual Health and Wellbeing Strategy and the Safeguarding Boards' Business Plans. This needs to be reciprocal in nature ensuring both that Safeguarding Boards' needs analyses are fed into the JSNA and that the outcomes of the JSNA are fed back into Safeguarding Boards' planning;
- Ensuring each Board is regularly updated on progress made in the implementation of the Health and Wellbeing Strategy and the individual Board Business Plans in a context of mutual scrutiny and challenge;

- Annually reporting evaluations of performance on Plans to provide the opportunity for reciprocal scrutiny and challenge and to enable the Boards to feed any improvement and development needs into the planning process for future years' strategies and plans.

There is currently no statutory requirement to secure a formal relationship between the Health and Wellbeing Board and the Safeguarding Boards; however, there is guidance steering in this direction that may become a requirement.

Whilst *Working Together 2013* did not formalise the relationship between the Health and Wellbeing Board and the Local Safeguarding Children Board, there is an expectation that the LSCB's annual report should be submitted to the Chair of the Health and Wellbeing Board and of cross-Board engagement in relation to the JSNA. It is possible that guidance in relation to Safeguarding Adult Boards will be included when they are put on a statutory footing.

The opportunities presented by a formal working relationship between Enfield Health and Wellbeing Board, Enfield Safeguarding Children Board and Enfield Safeguarding Adults Board can, therefore, be summarised as follows:

- Securing an integrated approach to the JSNA, including comprehensive safeguarding data analysis, in line with *Working Together* guidance
- Aligning the work of the ESCB Business Plan and ESAB Strategic Plan with the Joint Health and Wellbeing Strategy and related priority setting
- Reflecting 'safeguarding is everyone's business' in the public health agenda and related determinant of health policies and strategies.
- Evaluating the impact of the Joint Health and Wellbeing Strategy on safeguarding outcomes, and of safeguarding on wider determinants of health outcomes
- Identifying coordinated approaches to performance management, transformational change and commissioning
- Implementing cross-Board scrutiny and challenge and "holding to account": the Wellbeing Board for embedding safeguarding, and the Safeguarding Boards for overall performance and contribution to the Joint Health and Wellbeing Strategy.

Arrangements to secure co-ordination between the Boards

In order to secure the opportunities identified above, the following arrangements will be put in place to ensure effective co-ordination and coherence in the work of the three Boards.

1. Between September and November each year, the Independent Chairs of the two Safeguarding Boards will present to Enfield Health and Wellbeing Board their Annual Reports outlining performance against Business Plan objectives in the previous financial year. This would provide the opportunity for the Health and Wellbeing Board to scrutinise and challenge the performance of the Boards, to draw across data to be included in the JSNA and to reflect on key issues that may need to be incorporated in the refresh of the Enfield Health and Wellbeing Strategy.
2. Between October and February, Enfield Health and Wellbeing Board will present to the Safeguarding Boards the review of the Health and Wellbeing Strategy, the refreshed JSNA and the proposed priorities and objectives for the refreshed Health and Wellbeing Strategy. This will enable the Safeguarding Boards to scrutinise and challenge performance of Enfield Health and Wellbeing Board and to ensure that their refreshed Business Plans appropriately reflect relevant priorities set in the refreshed Health and Wellbeing Commissioning Strategy.

3. In April/May, the Boards will share their refreshed Plans for the coming financial year to ensure co-ordination and coherence.

Relationship with other partnership forums

In addition to the Health and Wellbeing Board and the Safeguarding Boards, the Safer and Stronger Communities board operates within the Borough and similar links need to be explored.

Purpose of Safer Stronger Communities Board

The Safer and Stronger Communities Board (SSCB) is the Community Safety Partnership (CSP) for Enfield. CSPs were established with the Crime and Disorder Act in 1998 and their functions have been amended by subsequent legislation in 2006 and 2011, which both extended the remit of these Statutory Partnership Boards and also the membership.

Most recently representatives of the Clinical Commissioning Group have been added to the membership and Community Safety Partnerships will soon accommodate the implementation of new offender management arrangements, which will see private companies with a stake in the partnership.

With the introduction of the elected Police and Crime Commissioners came changes to funding streams and some centrally proposed targets. (MOPAC 7)

Although CSPs have had to be quick to adapt, some fundamental functions have remained at the heart of partnership activity in this field. They include:

- Undertaking an assessment of the risks in the local area in relation to crime and disorder.
- Producing analytical detail of these risks which informs tasking.
- Prioritising what needs to be done with the agreement of communities.
- Coordinating a partnership response to ensure that it happens.

The seriousness and variety of the offending that partnerships consider can range from anti-social behaviour to serious organised criminality.

In order to ensure the most effective and best value response in Enfield the SSCB works with other partnerships including the Health and Wellbeing Board and the Safeguarding Children's Board.

The SSCB has developed information sharing protocols and in some cases joined up commissioning arrangements. The strength of the partnership in Enfield has attracted far reaching recognition and enabled SSCB to access additional opportunity and funding.

Cross working and ongoing relationships with Boards and partnership forums

In the context of ensuring that 'safeguarding is everyone's business', it is critical that there are processes in place to ensure effective cross-working, scrutiny and challenge between the Safeguarding Boards and the other partnership forums. This will be achieved in two ways:

- Formally sharing plans during the formulation stages to enable coordination and coherence where there are business overlaps;
- Where appropriate, ensuring that there is cross-Board representation to secure on-going communication.

Chair of the Health and Wellbeing Board

Date:

Chair of the Safer Stronger Communities Board

Date:

Chair of Enfield Safeguarding Adults Board

Date:

Chair of Enfield Safeguarding Children Board

Date: